

SUBJECT

Montgomery College FY21 Operating Budget

EXPECTED ATTENDEES

Dr. DeRionne Pollard, President, Montgomery College
 Donna Schena, Senior Vice President for Administrative and Fiscal Services
 Elizabeth Greaney, Chief Business/Financial Strategy Officer
 Rafael Murphy, Montgomery County Office of Management and Budget

EXECUTIVE RECOMMENDATION

	Total	Tax Supported	Non-Tax Supported	County Contribution
FY21 College Request	\$318,182,932	\$268,750,660	\$49,432,272	\$145,799,696
Increase (Decrease) from FY20	\$3,501,746 1.1%	\$3,282,310 1.2%	\$219,436 0.4%	\$0 0.0%
FY21 Executive Recommendation	\$318,347,932	\$268,915,660	\$49,432,272	\$145,964,696
Increase (Decrease) from FY20	\$3,666,746 1.2%	\$3,447,310 1.3%	\$219,436 0.4%	\$165,000 0.1%

COUNCIL STAFF RECOMMENDATION – CONTINUITY OF SERVICES BUDGET

	Total	Tax Supported	Non-Tax Supported	County Contribution
FY21 Council Staff Recommendation	\$318,347,932	\$268,915,660	\$49,432,272	\$145,799,696
Increase (Decrease) from FY20	\$3,501,746 1.1%	\$3,282,310 1.2%	\$219,436 0.4%	\$0 0.0%
Increase (Decrease) from CE FY21 Rec.	\$0 0.0%	\$0 0.0%	\$0 0.0%	(\$165,000) (0.1%)

EXECUTIVE RECOMMENDED ITEMS NOT INCLUDED IN CONTINUITY OF SERVICES

- The Executive’s budget included \$165,000 in County funding above the required Maintenance of Effort for the Montgomery Can Code program. However, as detailed in the next section, the College will continue to fund this program with additional State Aid.

CONTINUITY OF SERVICES FROM FY20

- County contribution funded at the minimum Maintenance of Effort (MOE) level, which is no change from the FY20 County contribution.
- The College budget include **no increase in tuition and fees** for FY21.
- The College workforce (1,910.85 FTEs) for FY21 is unchanged from FY20.
- As part of the abbreviated 2020 State legislative session, the College was allocated \$2,545,064 more in general FY21 State Aid than was anticipated in its January 29 budget request for the Current Fund. As a result, the College plans to reduce the amount of fund balance it will use to fund its FY21 request by \$2.4 million and use \$165,000 to continue to fund the Montgomery Can Code program even with the County contribution remaining at the MOE level.

POTENTIAL REDUCTIONS

- None identified.

POTENTIAL ITEMS RELATED TO COVID-19

The College is continuing to monitor and review several factors related to the COVID-19 health crises that may have budget and fiscal implications. Many of the short- and long-term impacts of these factors are still unknown:

- **Enrollment.** Prior to the health crisis, the College projected a Fall 2020 enrollment for credit-bearing courses of 21,007, a decrease of 253 students or 1.2%. Enrollment in non-credit bearing courses was projected at 47,448, an increase of 820 of 1.8%. The potential impact of financial difficulties for students, continued closure of College facilities, and access to remote learning all could have a significant impact on enrollment. If enrollment were to decrease further than originally projected for credit courses, tuition revenue would decline accordingly. At the same time, College enrollment peaked in 2012 during the Great Recession when unemployment rose (but not nearly to current levels). Additionally, the College may experience lower than expected summer enrollment.
- **Federal and State Aid.** The College anticipates receiving approximately \$11 million in Federal funding from the CARES Act. \$5.5 million will go directly to students for costs they have incurred related to the coronavirus. The remainder of the funds will be to offset costs the College has incurred related to the coronavirus. As with the County Government's CARES Act funding, the College is awaiting guidance on when those funds will arrive, what costs will be eligible for reimbursement, etc.
- **Expenditures.** The College is continuing to monitor actual changes to expenditures in FY20 due to the closure of College facilities, cancellation of events, and transitioning to emergency remote learning. Savings from cancelling graduation ceremonies were placed into a student emergency fund to help students with technology and living expenses to keep them enrolled and able to finish the semester. The College has also delayed hiring and recruitment activities for four weeks. Long-term, further expenditure savings will depend on when the College is able to resume on-campus learning and what that entails.

OTHER INFORMATION

- Current Fund Resources.** The Current Fund consists of the major tax-supported elements of the College's budget. The table below shows the College's Current Fund by major funding source for the College's request, the Executive's recommendation, and council staff's recommendation.

Current Fund Resources	FY21 College Request		FY21 CE Rec.		FY21 Council Staff Rec.	
	\$	%	\$	%	\$	%
County	145,149,696	54.2%	145,314,696	54.2%	145,149,696	54.1%
Tuition and Fees	76,747,199	28.6%	76,747,199	28.6%	76,747,199	28.6%
State Aid	39,303,765	14.7%	39,303,765	14.7%	41,848,829	15.6%
Fund Balance	4,300,000	1.6%	4,300,000	1.6%	1,919,936	0.7%
Other	2,000,000	0.8%	2,000,000	0.8%	2,000,000	0.8%
Revenue Transfers	500,000	0.2%	500,000	0.2%	500,000	0.2%
Total Current Fund	268,000,660	100%	268,165,660	100%	268,165,660	100%

- Non-Tax Supported Funds.** The Executive supports the College's requested expenditures in the funds detailed below. These funds are not supported by County tax revenues.

Workforce Development and Continuing Education	\$20,712,172
Cable TV	\$1,796,800
Auxiliary Enterprises	\$1,941,300
Transportation Fund	\$4,200,000
Federal, State, and Private Grants	\$18,782,000
Major Facilities Reserve Fund	\$2,000,000

- Pay Adjustments.** The College's budget includes pay increases totaling \$4.9 million. The College has completed negotiations with its bargaining units AAUP and AFSCME. The contract with AAUP includes a 2.3% wage adjustment for faculty members in the bargaining unit for at least one semester; a \$650 salary increase for any faculty member not at top of the FY20 salary range; and a one-time salary increase of \$250 for any faculty hired before August 1, 2012 not at top of FY20 salary range. The agreement with AFSCME provides members in the bargaining unit for at least six months a wage adjustment of 3.0% up to the top of grade salary level; members at or above the maximum salary level will receive a one-time bonus of \$500. The College has not yet completed contract negotiations with SEIU.

This report contains:

County Executive FY21 Operating Budget Recommendation: Montgomery College ©1-12
 Excerpts from Montgomery College FY21 Operating Budget Request ©13-26

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Montgomery College

RECOMMENDED FY21 BUDGET

\$318,347,932

FULL TIME EQUIVALENTS

1,910.85

MISSION STATEMENT

Montgomery College provides postsecondary educational programs from campuses located in Takoma Park/Silver Spring, Rockville, and Germantown. It serves four broad groups of students:

- those who want the first two years of a university education, either for an associate's degree or preparatory to another program;
- those who want to prepare for a career that does not require a bachelor's degree;
- highly capable high school juniors and seniors who participate in special programs; and
- adults who want to continue their education, either to improve job skills or for personal enrichment.

BUDGET OVERVIEW

The total recommended FY21 operating budget for Montgomery College is \$318.4 million, an increase of \$3.7 million, or 1.2 percent from the FY20 Approved budget of \$314.7 million. The budget recommends a \$268.2 million Current Fund for FY21, a \$3.4 million or 1.3 percent increase over FY20, for both revenue and expenditures. The County Executive recommendation provides a County contribution of \$145.3 million: 100 percent of the College's requested support plus an additional \$165,000 for the Montgomery Can Code program.

Montgomery College's requested budget seeks no additional support from the taxpayers or their students. Instead, this budget maximizes existing resource to protect affordable tuition, offer additional scholarships, and provide fair and reasonable compensation increases for their employees. Other Current Fund revenues total \$122.9 million, an increase of \$3.2 million from FY20, or 2.6 percent. This increase will be funded with additional State Aid, increased use of Fund Balance, and other College revenue. Student activity fees and student sport fees are also shifted into the Current Fund as budget neutral additions to revenue and expenditures to comply with new accounting standards.

Last year, the greater Washington region had 500,000 IT job postings. Montgomery Can Code is a joint venture to fill this gap between Montgomery College, Montgomery County Public Schools (MCPS), Montgomery County and Montgomery County Economic Development Corporation in partnership with Apple. The sessions will be taught through the College's Information Technology Institute known for its tech training excellence. The program is free and offered to MCPS middle school students with a focus on MCPS's equity schools (schools with high FARM rates) to ensure equity in access to this program and tech career pathways. The additional funding will allow the program to expand from 300 students on two of the College's campuses in FY20 to 1,000 across all three of the College's campuses in FY21.

In addition to the total recommended operating budget for the College, the agency's Capital Improvement Program (CIP) requires Current Revenue funding. Approximately \$12.3 million in FY21 Current Revenue is assumed in the County Executive's FY21-26 CIP. This total includes an additional \$500 thousand of Current Revenue in the Facility Planning PDF to conduct a East County Expansion feasibility study for the College.

Montgomery College's budget request is not detailed in this document. The College's budget request may be obtained by contacting the College's Budget Office, 9221 Corporate Boulevard, Rockville, MD 20850, phone 240-567-7292, or may be found on the College's website at www.montgomerycollege.edu/Departments/budget.

State law requires the Board of Trustees and the President to prepare and submit operating and capital budgets to the County Council. The operating budget request is normally submitted to the Council and County Executive in January each year. The College's approved budget is included in the County Approved FY21 Operating and Capital Budgets prepared by the Office of Management and Budget in July.

The County Executive relies on the Board of Trustees to determine the most appropriate manner and use to deliver education services within the recommended budget appropriation.

Spending Affordability Guidelines

In February 2020, the Council approved FY21 spending affordability guidelines (SAG) of \$186.5 million for the tax-supported funds of the Montgomery College. The Board of Trustees requested \$186.5 million (net of tuition and fees and excluding mandatory transfers) but with the addition of the Montgomery Can Code program the recommended budget is over the SAG by \$133,461.

Enrollment

Current Fund enrollment is projected by the College to decrease 110 Full Time Equivalent Students (FTES) in FY21. The College estimates an FY20 enrollment of 13,588 FTES, a decline of 0.8 percent compared to the FY20 figure of 13,698 FTES. An FTES enrollment for one year is calculated as the total number of credit hours divided by 30. The College projects enrollment to gradually increase in FY22 and FY23, with larger increases expected starting in FY24. For FY21, the County's Current Fund contribution to the College represents a \$98, or 0.9 percent increase, per FTE due to the projected enrollment decline.

Tuition and Fees

For FY21, the College request proposes and assumes no increase in tuition or fees. The Board of Trustees will make final tuition and fee decisions in April 2020.

Tuition and other student fees represent approximately 28.6 percent of the revenue proposed by the County Executive to fund the FY21 Current Fund budget, compared to the 28.7 percent of revenues assumed in the FY20 budget.

State Funding

The total amount of State funding assumed in the County Executive's Recommended FY21 budget is estimated to be \$48.4 million; the amount enumerated in current budget legislation, Senate Bill 192, the BRFA of 2020. It is comprised of \$39.3 million in the Current Fund and \$9.1 million in the Workforce Development and Continuing Education enterprise fund. These represent a \$2.1 million increase from the FY20 budget.

percent, increase to the Current Fund and a \$1 million, or 11.5 percent, increase to the Workforce Development and Continuing Education enterprise fund over FY20 levels. The College allocates State-provided formula funds based on the proportionate share of FTES enrolled in each category.

Final action by the Maryland General Assembly on the governor's budget which includes the amount necessary to conform to the mandated John R. Cade funding formula for community colleges, and the BRFA will occur later this spring and determine the final State aid provided to the College.

Tax Supported Funds

The County Executive recommends an appropriation of \$268.9 million in the three tax-supported funds (Current, Emergency Plant Maintenance and Repair, and Grants). The amount is a \$3.4 million increase from the FY20 Approved level of \$265.5 million, or 1.3 percent. The County's contribution to these funds has not increased from the FY20 Approved level.

Current Fund

For the Current Fund, the County Executive is recommending an appropriation of \$268.2 million, an increase of \$3.4 million, or 1.3 percent, from the \$264.8 million approved in FY20. The recommendation assumes tuition and fee revenues under the proposed rates frozen to FY20 levels and enrollment projections discussed above.

Emergency Plant Maintenance and Repair Fund

The Emergency Plant Maintenance and Repair Fund supports unanticipated expenditures to make emergency repairs not funded elsewhere in the budget. The County Executive recommends the Board's request of \$350,000, which is an increase of \$50,000 from FY20.

Tax-Supported Grant Fund

The Tax-Supported Grant Fund provides for community needs not met elsewhere in the budget. The County Executive recommends the Board's request of \$400,000 to support the College's adult literacy programs.

Other Funds

Cable Television

The County Executive recommends an appropriation of \$1.8 million from the Cable Television Fund, which provides for production and operation of the College's higher education channel on the County's cable system. The requested amount is a \$32,000 or 1.8 percent increase over FY20 and would provide instructional programs and public service offerings by the College to the community. Additional detail on the College's cable budget can be found in the Cable Communications Plan section.

Special Funds

The College's Workforce Development and Continuing Education (WDCE) Fund is supported by a combination of student tuition and fees and State reimbursements that are based on the most recent actual FTES enrollment. For FY21, the State's funding formula uses FY19 actuals. The County Executive recognizes the importance of higher education to the economic development of Montgomery County and recommends the Board's request of \$20.7 million for this fund, which is a \$2.3 million, or 12.7 percent increase compared to FY20.

The Auxiliary Enterprises Fund includes the Robert E. Parilla Performing Arts Center, Takoma Park/Silver Spring Cultural Arts Center, MBI (Macklin Business Institute) Café, sports camps, and facility rentals. For FY21, the College requests and the County Executive recommends an appropriation of \$1.9 million.

The Grants and Contracts fund includes those revenues received by the College from all sources. The College requests and the County Executive recommends an appropriation of \$19.2 million.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following are emphasized:

 **Thriving Youth and Families**

 **A Growing Economy**

PROGRAM CONTACTS

Contact Linda Hickey of the Montgomery College at 240.567.7292 or Rafael Pumarejo Murphy of the Office of Management and Budget at 240.777.2775 for more information regarding this agency's operating budget.

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Recommended FY21	%Chg Bud/Rec
CURRENT FUND MC					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Current Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	251,453,170	264,768,350	255,729,009	268,165,660	1.3 %
Current Fund MC Expenditures	251,453,170	264,768,350	255,729,009	268,165,660	1.3 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1,810.10	1,803.35	1,803.35	1,803.35	—
REVENUES					
Current Fund: Interest	568,468	155,000	475,000	350,000	125.8 %

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Recommended FY21	%Chg Bud/Rec
Current Fund: Other Revenue	677,772	1,459,000	710,541	1,235,000	-15.4 %
Current Fund: Performing Arts Center	94,074	135,000	110,000	115,000	-14.8 %
Fed. State & Priv. Gifts & Grants	302,187	325,000	200,000	300,000	-7.7 %
Other Student Fees: Current Fund	1,508,066	1,269,277	950,000	1,494,472	17.7 %
State Aid	36,589,976	37,213,559	37,213,559	39,303,765	5.6 %
Tuition and Fees: Current Fund	74,984,053	74,591,370	74,331,344	75,252,727	0.9 %
Current Fund MC Revenues	114,724,596	115,148,206	113,990,444	118,050,964	2.5 %

EMERGENCY REPAIR FUND

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Emergency Repair Fund Personnel Costs	0	0	0	0	—
Operating Expenses	216,659	300,000	300,000	350,000	16.7 %
Emergency Repair Fund Expenditures	216,659	300,000	300,000	350,000	16.7 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

REVENUES

EPMRF: Investment Income Non-Pooled	14,498	15,000	10,000	15,000	—
Emergency Repair Fund Revenues	14,498	15,000	10,000	15,000	—

GRANT FUND MC

EXPENDITURES

Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Grant Fund MC Personnel Costs	0	0	0	0	—
Operating Expenses	14,711,509	21,147,000	13,645,794	18,782,000	-11.2 %
Grant Fund MC Expenditures	14,711,509	21,147,000	13,645,794	18,782,000	-11.2 %

PERSONNEL

Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—

REVENUES

Federal/State/Private Grants	14,711,509	21,147,000	13,645,794	18,782,000	-11.2 %
Grant Fund MC Revenues	14,711,509	21,147,000	13,645,794	18,782,000	-11.2 %

AUXILIARY FUND

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Recommended FY21	%Chg Bud/Rec
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Auxiliary Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,054,805	1,729,300	934,625	1,941,300	12.3 %
Auxiliary Fund Expenditures	1,054,805	1,729,300	934,625	1,941,300	12.3 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	10.00	2.00	2.00	2.00	—
REVENUES					
Auxiliary Fund: Interest Income	28,254	20,000	17,000	51,000	155.0 %
Other Revenues: Miscellaneous	898,510	900,220	868,200	684,050	-24.0 %
Sales	1,216,071	1,018,000	950,000	924,220	-9.2 %
Auxiliary Fund Revenues	2,142,835	1,938,220	1,835,200	1,659,270	-14.4 %

WORKFORCE DEVELOPMENT & CONTINUING ED

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Workforce Development & Continuing Ed Personnel Costs	0	0	0	0	—
Operating Expenses	15,815,705	18,372,215	16,355,300	20,712,172	12.7 %
Workforce Development & Continuing Ed Expenditures	15,815,705	18,372,215	16,355,300	20,712,172	12.7 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	93.50	93.50	93.50	93.50	—
REVENUES					
Other Revenues: Interest	67,193	50,000	50,000	80,000	60.0 %
Other Revenues; Miscellaneous	180,204	0	0	0	—
State Aid	7,336,869	8,041,559	8,041,559	9,084,684	13.0 %
Tuition and Fees: Continuing Education	9,615,932	10,900,000	9,213,168	10,372,460	-4.8 %
Workforce Development & Continuing Ed Revenues	17,200,198	18,991,559	17,304,727	19,537,144	2.9 %

CABLE TELEVISION FUND

EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Cable Television Fund Personnel Costs	0	0	0	0	—

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Recommended FY21	%Chg Bud/Rec
Operating Expenses	1,726,785	1,764,321	1,760,000	1,796,800	1.8 %
Cable Television Fund Expenditures	1,726,785	1,764,321	1,760,000	1,796,800	1.8 %
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	11.00	11.00	11.00	11.00	—
REVENUES					
Cable: Other Revenue	5,997	0	0	0	—
Cable Television Fund Revenues	5,997	0	0	0	—
ENDOWMENT FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Endowment Fund Personnel Costs	0	0	0	0	—
Endowment Fund Expenditures	0	0	0	0	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest	14,145	11,500	11,500	11,500	—
Endowment Fund Revenues	14,145	11,500	11,500	11,500	—
MAJOR FACILITIES RESERVE FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Major Facilities Reserve Fund Personnel Costs	0	0	0	0	—
Operating Expenses	1,708,006	2,000,000	1,705,806	2,000,000	—
Major Facilities Reserve Fund Expenditures	1,708,006	2,000,000	1,705,806	2,000,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
Interest Income	246,081	200,000	200,000	175,000	-12.5 %
Student Fees	3,136,908	3,125,000	3,242,416	3,287,000	5.2 %
Major Facilities Reserve Fund Revenues	3,382,989	3,325,000	3,442,416	3,462,000	4.1 %

BUDGET SUMMARY

	Actual FY19	Budget FY20	Estimate FY20	Recommended FY21	%Chg Bud/Rec
MC GRANTS TAX SUPPORTED FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
MC Grants Tax Supported Fund Personnel Costs	0	0	0	0	—
Operating Expenses	400,000	400,000	400,000	400,000	—
MC Grants Tax Supported Fund Expenditures	400,000	400,000	400,000	400,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	0.00	0.00	0.00	0.00	—
REVENUES					
TRANSPORTATION FUND					
EXPENDITURES					
Salaries and Wages	0	0	0	0	—
Employee Benefits	0	0	0	0	—
Transportation Fund Personnel Costs	0	0	0	0	—
Operating Expenses	4,110,935	4,200,000	4,110,351	4,200,000	—
Transportation Fund Expenditures	4,110,935	4,200,000	4,110,351	4,200,000	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.00	1.00	1.00	1.00	—
REVENUES					
Interest	0	0	0	125,000	—
Miscellaneous Other	360,122	338,000	598,000	170,000	-49.7 %
Student Fees	3,460,519	3,365,000	3,242,416	3,585,000	6.5 %
Transportation Fund Revenues	3,820,641	3,703,000	3,840,416	3,880,000	4.8 %
DEPARTMENT TOTALS					
Total Expenditures	291,197,574	314,681,186	294,940,885	318,347,932	1.2 %
Total Full-Time Positions	0	0	0	0	—
Total Part-Time Positions	0	0	0	0	—
Total FTEs	1,925.60	1,910.85	1,910.85	1,910.85	—
Total Revenues	156,017,408	164,279,485	154,080,497	165,397,878	0.7 %

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Office of Institutional Research and Effectiveness

Montgomery College collects and reports a range of data to comply with State and Federal requirements, to assess and improve the effectiveness of the College's programs, and to inform the community and local policymakers of progress in meeting performance goals. The following selection of data and performance indicators are provided to assist the County Executive and County Council with their annual review of the College's operating budget.

INPUT INDICATORS	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FISCAL YEAR STUDENTS	FY15	FY16	FY17	FY18	FY19	YR 5 VS YR 1	YR 5 VS YR 4
Fiscal Year Unduplicated Credit Students	35,527	34,410	32,752	31,342	29,961	-15.7%	-4.4%
Fiscal Year Unduplicated Students in WD&CE	22,244	23,164	24,064	24,609	24,890	11.9%	1.1%
FY Unduplicated Credit + WD&CE Students at MC	56,228	56,001	55,243	54,335	52,732	-6.2%	-3.0%
Fiscal Year FTEs for Credit Students	16,803	16,323	15,515	14,686	14,040	-16.4%	-4.4%
Fiscal Year FTEs for WD&CE Students	3,647	4,125	4,228	4,365	4,307	18.1%	-1.3%
FALL SEMESTER CREDIT STUDENTS	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	YR 5 VS YR 1	YR 5 VS YR 4
Total fall semester enrollment	25,320	23,916	22,875	21,720	21,260	-16.0%	-2.1%
New to College	4,796	4,383	4,228	4,034	3,931	-18.0%	-2.6%
Recent MCPS Graduates	2,587	2,494	2,507	2,446	2,484	-4.0%	1.6%
REASON FOR ATTENDING	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	YR 5 VS YR 1	YR 5 VS YR 4
Degree Seeking	1,621	1,554	1,710	1,724	1,813	11.8%	5.2%
Transfer	534	495	271	239	199	-62.7%	-16.7%
Early Placement	246	249	329	296	279	13.4%	-5.7%
Certificate Seeking	82	83	92	64	40	-51.2%	-37.5%
Continuing Education	1	2	4	21	62	6100.0%	195.2%
Personal Interest	5	8	5	1	2	-60.0%	100.0%
MD Dream Act	98	99	92	96	87	-11.2%	-9.4%
Other	5	4	4	5	2	-60.0%	-60.0%
Continuing/Returning	18,496	17,721	16,790	15,798	15,187	-17.9%	-3.9%
Transfer-In or "Visiting"	944	1,294	1,214	1,178	1,171	24.0%	-0.6%
Dual Enrollment - MC and High School	485	518	643	710	971	100.2%	36.8%
Attending Full-Time	8,890	8,493	8,060	7,571	7,305	-17.8%	-3.5%
Average Hours Enrolled	9.04	9.08	9.00	9.06	9.01	-0.3%	-0.6%
Receiving Pell Grants	7,952	7,459	7,248	6,595*	5,730**	-27.9%	-13.1%
Receiving any Financial Aid	11,915	11,468	10,971	10,265*	8,671**	-27.2%	-15.5%
New-Needing "Preparatory" Coursework	3,743	3,150	2,680	1,897	2,023	-46.0%	6.6%
"Foreign" by NCES definitions	2,295	2,253	2,269	2,121	2,190	-4.6%	3.3%
Asian	3,547	3,395	3,344	3,105	3,086	-13.0%	-0.6%
Black	8,014	7,541	7,084	6,693	6,405	-20.1%	-4.3%
Hispanic	6,610	6,550	6,552	6,389	6,350	-3.9%	-0.6%
White	6,616	5,975	5,429	5,077	4,863	-26.5%	-4.2%
Multi-Race, Other, Unknown	533	455	466	456	556	4.3%	21.9%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Office of Institutional Research and Effectiveness

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
CREDIT COURSES AND ENROLLMENTS	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	YR 5 VS YR 1	YR 5 VS YR 4
Fall Semester Course Enrollments	70,356	66,605	62,817	60,249	58,228	-17.2%	-3.4%
Fall - Number of Separate Courses	717	699	672	671	656	-8.5%	-2.2%
Fall - Number of Course Sections	3,751	3,549	3,232	3,173	3,164	-15.6%	-0.3%
EMPLOYEES	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	YR 5 VS YR 1	YR 5 VS YR 4
Administrators	85	83	86	83	89	4.7%	7.2%
Instructional Faculty	1,452	1,404	1,331	1,324	1,321	-9.0%	-0.2%
Non-Instructional Faculty	86	92	90	84	86	0.0%	2.4%
Professional, Technical, and Support Staff	1,326	1,278	1,309	1,339	1,303	-1.7%	-2.7%
TOTAL	2,949	2,857	2,816	2,830	2,799	-5.1%	-1.1%

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	FY15	FY16	FY17	FY18	FY19	YR 5 VS YR 1	YR 5 VS YR 4
FY Unduplicated Students							
Workforce Development courses	9,079	10,060	10,206	10,946	11,455	26.2%	4.7%
Contract Training courses	3,114	4,004	3,902	5,045	5,099	63.7%	1.1%
Industry-Based Certification courses	4,972	5,432	5,517	5,270	5,531	11.2%	5.0%
Adult Basic Educ., ESOL, Literacy courses	6,545	6,619	7,009	5,942	5,798	-11.4%	-2.4%
All Specifically Grant-Funded programs/courses	na	na	na	6,467		na	na
Apprenticeship Programs	919	906	908	991	1,027	11.8%	3.6%
Allied Health/Health Careers courses	982	961	1,170	1,099	1,072	9.2%	-2.5%

OUTPUT INDICATORS (CREDIT PROGRAMS)	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FALL-TO-FALL NEW STUDENT RETENTION RATES	FALL 2014	FALL 2015	FALL 2016	FALL 2017	FALL 2018	YR 5 VS YR 1	YR 5 VS YR 4
All New Students	67.4%	64.7%	65.4%	64.7%	65.6%	-1.8%	0.9%
Developmental Students	68.8%	66.2%	64.6%	63.7%	62.2%	-6.6%	-1.5%
College-Ready Students	65.4%	62.4%	67.1%	66.4%	70.4%	5.0%	4.1%
Pell Grant Recipients	71.5%	67.8%	68.6%	66.7%	67.7%	-3.8%	1.0%
Began as Full-Time	77.3%	75.6%	74.7%	74.8%	74.2%	-3.1%	-0.6%
Began as Part-Time	55.6%	52.8%	54.1%	51.4%	54.8%	-0.8%	3.4%
Asian	77.1%	77.6%	76.4%	74.9%	78.1%	1.0%	3.1%
Black	60.6%	60.8%	62.5%	62.8%	62.7%	2.1%	-0.1%
Hispanic	71.3%	66.8%	67.1%	63.8%	65.4%	-5.9%	1.6%
White	64.6%	59.5%	60.3%	62.1%	62.1%	-2.5%	0.0%
Multi-Race, Other, Unknown	68.0%	56.3%	64.2%	53.6%	60.0%	-8.0%	6.4%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Office of Institutional Research and Effectiveness

	YR1	YR 2	YR 3	YR 4	YR 5	CHANGE	
FOUR-YEAR GRADUATION-TRANSFER RATES	ENTER FALL 2010	ENTER FALL 2011	ENTER FALL 2012	ENTER FALL 2013	ENTER FALL 2014	YR 5 VS YR 1	YR 5 VS YR 4
All New Students	49.8%	47.5%	45.6%	48.2%	50.2%	0.4%	2.0%
College-Ready	68.5%	68.5%	68.5%	67.7%	69.8%	1.3%	2.1%
Developmental Completers	47.9%	46.7%	44.0%	54.6%	51.8%	3.9%	-2.8%
Developmental Non-Completers	28.0%	29.0%	18.5%	23.3%	21.4%	-6.6%	-1.9%
Pell Grant Recipients	47.6%	44.5%	42.9%	42.1%	44.7%	-2.9%	2.6%
Asian	62.0%	59.9%	55.7%	59.9%	63.3%	1.3%	3.4%
Black	42.4%	49.1%	39.7%	45.3%	46.2%	3.8%	0.9%
Hispanic	44.7%	34.6%	34.2%	38.0%	41.7%	-3.0%	3.7%
White	55.3%	52.8%	56.9%	58.4%	59.3%	4.0%	0.9%

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
GRADUATION / AWARDS / TRANSFERS	FY15	FY16	FY17	FY18	FY19	YR 5 VS YR 1	YR 5 VS YR 4
<i>Fiscal Year Graduates</i>	2,933	2,770	2,733	2,723	2,922	-0.4%	7.3%
<i>Fiscal Year Awards</i>	2,973	2,843	2,833	2,885	3,082	3.7%	6.8%
Associate Degrees	2,658	2,556	2,612	2,576	2,763	4.0%	7.3%
Certificates	284	287	213	303	312	9.9%	3.0%
TRANSFER TO FOUR-YEAR INSTITUTIONS							
MC Graduate	2,005	1,905	2,072	2,015	2,086	4.0%	3.5%
12+ Credits, but not Graduate	2,643	2,590	2,517	2,299	2,112	-20.1%	-8.1%

	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
DEVELOPMENTAL METRICS	FALL 2010	FALL 2011	FALL 2012	FALL 2013	FALL 2014	YR 5 VS YR 1	YR 5 VS YR 4
New Students Needing Developmental	3,096	3,032	2,922	3,036	2,746	-11.3%	-9.6%
Asian	287	260	235	226	233	-18.8%	3.1%
Black	1,022	1,073	1,007	1,024	842	-17.6%	-17.8%
Hispanic	862	873	896	1,011	996	15.5%	-1.5%
White	866	768	728	677	602	-30.5%	-11.1%
Completed Developmental in Four Years	2,046	1,992	1,867	1,548	1,677	-18.04%	8.3%
New Students Needing Developmental Math	These data were not generated and will take additional time to obtain			2,964***	2,665	na	-10.1%
New Students Completing Developmental Math in Year 1	These data were not generated and will take additional time to obtain			1,064***	1,179	na	10.8%

PERFORMANCE MEASURES FOR MONTGOMERY COLLEGE

Office of Institutional Research and Effectiveness

OUTPUT INDICATORS - WORKFORCE DEVELOPMENT & CONTINUING EDUCATION	YR 1	YR 2	YR 3	YR 4	YR 5	CHANGE	
COURSE / STUDENT SUCCESS RATES	FY15	FY16	FY17	FY18	FY19	YR 5 VS YR 3	YR 5 VS YR 4
Workforce Development Certificate Completers Students	na	3,910	4,045	3,378	2,623	na	-22.4%
Courses	na	6,263	6,019	4,908	3,924	na	-20.0%
Selected Health Career Program Students Obtaining Certification-Percent Successful	79.2%	87.3%	85.7%	92.0%	93.5%	18.1%	1.5%
Percent Selected [Other Programs] Students Obtaining Certification	Data not available						
Number of WD&CE Students Subsequently Enrolled in Credit Courses		4,029	3,919	3,210	3,159	na	-1.6%
Percent Grant-funded Programs/Courses Students that Complete	Data not available						
Percent Apprenticeship Program Completers within 4 Years	Data not available						
Number of Apprenticeship Program Graduates	135	119	136	159	163	20.7%	2.5%

MONTGOMERY COLLEGE

SUMMARY OF POSITIONS

FY 2021

	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
OPERATING BUDGET	548.00	62.00	610.00	84.00	1,109.35	1,803.35
WORKFORCE DEV. & CONTINUING ED.	3.00		3.00	3.00	87.50	93.50
AUXILIARY ENTERPRISES					2.00	2.00
TRANSPORTATION					1.00	1.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					32.00	32.00
GRAND TOTAL	551.00	62.00	613.00	87.00	1,242.85	1,942.85

FY 2021 TOTAL OPERATING BUDGET SUMMARY

Operating Fund:

- Tax-supported funds (Spending Affordability funds includes the Current Fund, tax-supported grants and the Emergency Plant Maintenance and Repair Fund) budget is \$268,000,660, which is a 1.2 percent increase from the FY20 budget.
- Enterprise Funds (Workforce Development and Continuing Education and Auxiliary Enterprises) budget is \$22,653,472, an increase of 12.7 percent from the FY20 budget. These funds do not require a County contribution.
- The Cable TV budget is \$1,796,800, a 1.8 percent increase from the FY20 budget.
- The nontax-supported Grants budget is \$18,782,000.
- The tax-supported grant of \$400,000 is for the Adult Education and Literacy program.

Other Funds:

The revenue sources are from fund balances or user fees:

- The 50th Anniversary Endowment Fund budget is \$0.
- The Transportation Fund budget is \$4,200,000.
- The Major Facilities Reserve Fund is \$2,000,000.

The College's total FY 2021 Operating budget is \$318,182,932, which is 1.1 percent increase from the FY20 budget.

MONTGOMERY COLLEGE

FY 2021 SUMMARY OF OPERATING BUDGET

	Spending Affordability				Enterprise Funds*				Fed/State/ Priv. Grts. & Cont.*	MC 50th Endowment	Transportn Fund	Major Facilities Reserve Fund	Total
	Current Fund	Grants	EPM&R Fund	Subtotal	Wkfc Devl. & CE	Auxiliary Enterprises	Cable TV*	Subtotal					
Revenues													
County Contribution	\$145,149,696	\$400,000	\$250,000	\$145,799,696			\$1,796,800	\$1,796,800					\$147,596,496
Tuition & Tuition-Related*	75,252,727			75,252,727	\$10,372,460			10,372,460			\$3,585,000	\$3,287,000	92,497,187
Other Student Fees	1,494,472			1,494,472				-					1,494,472
State Aid	39,303,765			39,303,765	9,084,684			9,084,684					48,388,449
Federal Grants (SFA Allow)	300,000			300,000				-	\$9,817,000				10,117,000
State Contracts/Grants				-				-	5,050,000				5,050,000
Contracts for Services				-			\$924,220	924,220					924,220
Interest	350,000		15,000	365,000		51,000		51,000		\$11,500	125,000	175,000	727,500
Performing Arts Center	115,000			115,000				-					115,000
Other Revenues	1,235,000			1,235,000	80,000	684,050		764,050	3,915,000		170,000		6,084,050
Total Revenues	263,200,660	400,000	265,000	263,865,660	19,537,144	1,659,270	1,796,800	22,993,214	18,782,000	11,500	3,880,000	3,462,000	312,994,374
Transfers Among Funds													
Mandatory transfers (expenses):													
FWS - Financial Aid													
Perkins - Financial Aid													
SEOG - Financial Aid													
Nonmandatory transfers (revenue):													
Support of Capital Fund												(1,500,000)	(1,500,000)
Support of Operating	500,000			500,000	-	(500,000)		(500,000)					-
Total Transfers	500,000	-	-	500,000	-	(500,000)	-	(500,000)	-	-	-	(1,500,000)	(1,500,000)
Fund Balance 6/30/20	21,764,141	-	577,766	22,341,907	3,309,404	3,570,995	143,500	7,023,899	-	581,682	7,386,438	7,530,017	44,863,943
TOTAL RESOURCES	285,464,801	400,000	842,766	286,707,567	22,846,548	4,730,265	1,940,300	29,517,113	18,782,000	593,182	11,266,438	9,492,017	356,358,317
Expenditures													
Instruction (10)	(89,658,861)			(89,658,861)	(13,021,393)			(13,021,393)					(102,680,254)
Academic Support (40)	(44,710,311)			(44,710,311)	(3,700,265)		(1,796,800)	(5,497,065)					(50,207,376)
Student Services (50)	(34,590,480)			(34,590,480)	(2,685,132)			(2,685,132)					(37,275,612)
Op. & Maint. of Plant (60)	(43,832,058)		(350,000)	(44,182,058)	(1,255,382)			(1,255,382)				(2,000,000)	(47,437,440)
Institutional Support (70)	(49,094,804)			(49,094,804)				-					(49,094,804)
Scholarship & Fellowships	(6,114,146)			(6,114,146)	(50,000)			(50,000)					(6,164,146)
Auxiliary Expenditures				-		(1,941,300)		(1,941,300)			(4,200,000)		(6,141,300)
Grant & Endowmt Expenditures		(400,000)		(400,000)				-	(18,782,000)	-			(19,182,000)
Total Expenditures	(268,000,660)	(400,000)	(350,000)	(268,750,660)	(20,712,172)	(1,941,300)	(1,796,800)	(24,450,272)	(18,782,000)	0	(4,200,000)	(2,000,000)	(318,182,932)
Use of Fund Balance	4,300,000	-	85,000	4,385,000	1,175,028	782,030	-	1,957,058	-	(11,500)	320,000	38,000	6,688,558
Projected FB 6/30/21	13,020,891	-	\$492,766	13,513,657	\$2,134,376	\$2,788,965	\$143,500	5,066,841	-	\$593,182	\$7,066,438	\$7,492,017	\$33,732,135
Designated scholarships	233,797			233,797				0					\$233,797
Proj. Reserve 6/30/21	\$4,209,453			\$4,209,453				0					\$4,209,453

* Excluded from Spending Affordability calculation.

COMBINED COLLEGE SUMMARY BY FUND AND PROGRAM

Current Fund	<u>FY 2021 Budget</u>	<u>FY 2020 Budget</u>	<u>FY 2019 Actual</u>
Instruction	\$89,658,861	\$89,168,743	\$81,277,599
Academic Support	44,710,311	44,112,498	43,660,416
Student Services	34,590,480	33,523,280	31,673,892
Operation and Maintenance of Plant	43,832,058	43,811,794	42,756,871
Institutional Support	49,094,804	48,268,489	46,548,106
Scholarships/Fellowships	6,114,146	5,883,546	5,536,286
	<u>268,000,660</u>	<u>264,768,350</u>	<u>251,453,171</u>
Workforce Development and Continuing Education			
Instruction	13,021,393	11,460,609	9,923,290
Academic Support	3,700,265	3,418,356	2,507,021
Student Services	2,685,132	2,393,250	2,168,027
Operation and Maintenance of Plant	1,255,382	1,050,000	1,163,156
Institutional Support	0	0	54,212
Scholarships/Fellowships	50,000	50,000	-1,385
	<u>20,712,172</u>	<u>18,372,215</u>	<u>15,814,320</u>
Auxiliary Services - Auxiliary Expenditures	1,941,300	1,729,300	990,986
Cable Television Academic Support	1,796,800	1,764,321	1,726,785
Emergency, Plant, Maintenance and Repair Fund			
Operation and Maintenance of Plant	350,000	300,000	219,659
Transportation Fund - Auxiliary Expenditures	4,200,000	4,200,000	4,110,934
50th Anniversary Endowment Fund			
Grants and Endowment Expenditures	-	-	-
Major Facilities Reserve Fund			
Operation and Maintenance of Plant	2,000,000	2,000,000	1,708,006
Grants and Contracts*	<u>19,182,000</u>	<u>21,547,000</u>	<u>15,111,509</u>
	\$318,182,932	\$314,681,186	\$291,135,369

* Includes Spending Affordability Tax-supported grants.

FY 2021 CURRENT FUND SUMMARY

REVENUE

- Tuition and fee revenue assumes no tuition rate increase to students.
- State funding is \$39,303,765, which is a 5.6 percent increase from the prior year.
- The County funding is \$145,149,696, which is the same as the prior year.
- The projected use of fund balance is \$4,300,000.

MONTGOMERY COLLEGE

FY 2021 CURRENT FUND

	(000s)
FY 2020 Final Budget	\$264,768
Change for compensation less one day (net)	2,764
Change for Scholarships	231
Change for GASB 84 Fudiciary funds	1,250
Change for lapse	<u>(1,013)</u>
Total	3,232
FY 2021 Budget Request	\$268,000

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Current Fund

	<u>FY 2021 Budget</u>	<u>FY 2020 Budget</u>	<u>FY 2019 Actual</u>
SOURCES OF FUNDS			
County Contribution	145,149,696	145,149,696	142,083,727
Tuition and Related Charges	\$ 75,252,727	\$ 74,591,370	\$ 74,984,053
Other Student Fees	1,494,472	1,269,277	1,508,066
State Aid	39,303,765	37,213,559	36,589,976
Fed. State & Priv. Gifts & Grants	300,000	325,000	302,187
Other Revenues	1,700,000	1,749,000	1,340,314
Revenue Transfers	500,000	1,500,000	1,195,581
Use of Fund Balance	4,300,000	2,970,448	(6,550,733)
TOTAL SOURCES OF FUNDS	268,000,660	264,768,350	251,453,171
EXPENDITURES			
SALARIES AND BENEFITS	219,315,361	217,168,059	205,767,382
OTHER OPERATING EXPENSES			
Contracted Services	19,849,525	19,218,069	17,570,359
Supplies	7,280,558	6,981,403	6,896,400
Communications	906,720	885,726	901,505
Conferences and Meetings	3,144,125	2,804,202	2,035,871
BOT Grants	6,116,646	5,886,046	5,536,286
Utilities	7,467,066	7,830,311	7,343,514
Fixed Charges	3,420,659	3,494,534	3,322,102
TOTAL OTHER OPERATING EXPENSES	48,185,299	47,100,291	43,606,036
FURNITURE AND EQUIPMENT	500,000	500,000	2,079,752
TOTAL EXPENDITURES	\$ 268,000,660	\$ 264,768,350	\$ 251,453,171

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

(000s)

Current Fund

SOURCES OF FUNDS	FY 2021	FY 2021	FY 2020	Increase (Decrease)	
	Budget	% of Total	Budget	Amount	%
County Contribution	145,150	54.2	145,150	-	-
Tuition and Related Charges	\$75,253	28.1	\$74,591	\$662	0.9
Other Student Fees	1,494	0.6	1,269	225	17.7
State Aid	39,304	14.7	37,214	2,090	5.6
Fed'l., State & Private Gifts & Grants	300	0.1	325	(25)	(7.7)
Other Revenues	1,700	0.6	1,749	(49)	(2.8)
Subtotal	263,200	98.2	260,298	2,902	1.1
Nonmandatory Transfers	500	0.2	1,500	(1,000)	0.0
Use of Fund Balance	4,300	1.6	2,970	1,330	44.8
TOTAL SOURCE OF FUNDS	268,000	100.0	264,768	3,232	1.2
EXPENDITURES					
SALARIES & BENEFITS	219,315	81.8	217,168	2,147	1.0
OTHER OPERATING EXPENSES					
Contracted Services	19,849	7.4	19,218	631	3.3
Supplies and Materials	7,280	2.7	6,981	299	4.3
Communications	907	0.3	886	21	2.4
Conferences and Meetings	3,144	1.2	2,804	340	12.1
Scholarships	6,117	2.3	5,886	231	3.9
Utilities	7,467	2.8	7,830	(363)	(4.6)
Fixed Charges	3,421	1.3	3,495	(74)	(2.1)
TOTAL OTHER OPERATING EXPENSES	48,185	18.0	47,100	1,085	2.3
FURNITURE AND EQUIPMENT	500	0.2	500	0	0.0
TOTAL EXPENDITURES	268,000	100.0	264,768	3,232	1.2

MONTGOMERY COLLEGE

EXPENDITURES BY PROGRAM (FUNCTIONAL CLASSIFICATION)

Current Fund

	FY 2021 Budget		FY 2020 Budget		FY 2019 Actual	
	\$	% of Total	\$	% of Total	\$	% of Total
Instruction	\$89,658,861	33.5	\$89,168,743	33.7	\$81,277,599	32.3
Academic Support	44,710,311	16.7	44,112,498	16.7	43,660,416	17.4
Student Services	34,590,480	12.9	33,523,280	12.7	31,673,892	12.6
Operation and Mtc of Plant	43,832,058	16.4	43,811,794	16.5	42,756,871	17.0
Institutional Support	49,094,804	18.3	48,268,489	18.2	46,548,106	18.5
Scholarships/Fellowships	6,114,146	2.3	5,883,546	2.2	5,536,286	2.2
TOTAL	\$268,000,660	100.0	\$264,768,350	100.0	\$251,453,171	100.0

MONTGOMERY COLLEGE

SUMMARY OF BENEFITS

Current Fund	FY 2021 Budget		FY 2020 Budget		Increase over prior year		FY 2019 Actual	FY 2018 Actual
	\$	% of Total	\$	% of Total	Amount	%		
5501 FICA	13,127,087	32.8	14,216,661	35.5	\$ (1,089,574)	(7.7)	\$ 12,247,039	\$ 12,280,738
5502 Retirement - Employee System	1,925,000	4.8	1,754,433	4.4	170,567	9.7	1,742,685	3,684,261
5503 Group Insurance Retirees	4,600,000	11.5	3,952,483	9.9	647,517	16.4	3,751,659	3,194,259
5504 Insurance - Active	16,931,102	42.3	16,780,325	41.9	150,777	0.9	15,362,309	15,035,259
5505 Recognition Awards	200,000	0.5	121,000	0.3	79,000	65.3	112,800	111,000
5506 Educational Assistance Benefit	1,769,320	4.4	1,769,320	4.4	-	-	1,291,765	1,260,475
5507 Compensated Absences	682,500	1.7	682,500	1.7	-	-	549,208	520,001
5510 Unemployment Compensation	120,000	0.3	200,000	0.5	(80,000)	(40.0)	38,022	129,265
5511 Service Charge Reimbursement	25,000	0.1	25,000	0.1	-	-	-	-
5512 Disability Related Services	180,000	0.4	80,000	0.2	100,000	125.0	155,010	94,496
5540 Part Time Faculty Prof Dev	50,000	0.1	50,000	0.1	-	-	29,742	30,127
5541 Part Time Faculty Wellness	4,500	0.0	4,500	0.0	-	-	-	-
5545 Educ Assist Benefit Travel	335,000	0.8	335,000	0.8	-	-	320,478	207,617
5549 Other Benefits	80,000	0.2	80,000	0.2	-	-	45,239	39,128
TOTAL Employee Benefits	\$40,029,509	100.0	\$40,051,222	100.0	(21,713)	(0.1)	\$35,645,956	\$36,586,625

FY 2021 OTHER FUNDS SUMMARY

Workforce Development and Continuing Education

- The FY 2021 budget is \$20,712,172, a 12.7 percent increase from the prior year. State aid is \$9,084,684, a 13.0 percent increase from the prior year budgeted amount and allocated based on the number of state funded FTEs.

Emergency Plant Maintenance and Repair Fund

- The FY 2021 budget is \$350,000, a 16.7 percent increase from the prior year. County funding is \$250,000, the same amount as the prior year.

Cable TV

- The FY 2021 budget is \$1,796,800, is being fully funded from the County Cable Plan.

Auxiliary Enterprises

- The FY 2021 budget is \$1,941,300, a 12.3 percent increase from the prior year. Auxiliary Enterprises will cover the Robert E. Parilla Performing and the Takoma Park/Silver Spring Cultural Arts Center, the student operated MBI café, Summer Dinner Theater, sports camps, and facilities rentals. Commission from our bookstore vendor supports the current fund.

Transportation Fund

- The FY 2021 budget is \$4,200,000 from user fees, other revenue and interest, no change from the prior year.

Major Facilities Reserve Fund

- The FY 2021 budget is \$2,000,000 from user fees, other revenue and interest, no change from the prior year.

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Workforce Development and Continuing Education

SOURCES OF FUNDS	FY 2021 Budget	FY 2020 Budget	FY 2019 Actual
Tuition and Fees	\$ 10,972,462	\$ 10,900,000	\$ 9,615,932
State Aid	9,084,684	8,041,559	7,336,869
Federal State & Private Gifts & Grants	-	-	-
Other Revenues	80,000	50,000	247,397
Revenue Transfers	-	(1,000,000)	(459,485)
Use of Fund Balance	575,026	380,656	(925,008)
TOTAL SOURCES OF FUNDS	20,712,172	18,372,215	15,815,705
EXPENDITURES			
SALARIES AND BENEFITS	15,003,947	14,000,815	12,354,921
OTHER OPERATING EXPENSES			
Contracted Services	4,611,700	3,575,500	2,785,569
Supplies	806,400	552,700	466,556
Communications	72,375	107,300	48,777
Conferences and Meetings	167,750	85,900	134,924
Scholarships	50,000	50,000	-
Utilities	-	-	-
Fixed Charges	-	-	-
TOTAL OTHER OPERATING EXPENSES	5,708,225	4,371,400	3,435,826
FURNITURE AND EQUIPMENT	-	-	24,958
TOTAL EXPENDITURES	\$ 20,712,172	\$ 18,372,215	\$ 15,815,705

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

ACTUALS AND PROJECTIONS OF SOURCE DATA USED TO DEVELOP ENROLLMENT PROJECTIONS

SOURCE SEGMENTS	A C T U A L						P R O J E C T I O N S				
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Fall Semester											
County Residents											
New Students											
High School Graduates Immediate, Delayed, Entry, and Early Placement	4,745	4,628	4,538	4,272	4,266	4,486	4,608	4,670	4,744	5,008	4,957
Adult County Residents - Graduated High School More than 3 Years Prior	1,814	1,877	1,708	1,613	1,502	1,436	1,379	1,383	1,386	1,390	1,394
Returning Students	16,243	16,011	15,068	14,433	13,562	13,039	12,647	12,523	12,484	12,476	12,649
Non-County Residents											
Maryland Residents	1,308	1,414	1,272	1,250	1,164	1,103	1,186	1,147	1,130	1,250	1,276
Out-of-State Residents	1,407	1,390	1,330	1,307	1,226	1,197	1,186	1,182	1,182	1,186	1,205
TOTAL ENROLLMENT	25,517	25,320	23,916	22,875	21,720	21,260	21,007	20,904	20,926	21,310	21,481

ENROLLMENT PROJECTIONS

NON-CREDIT CONTINUING EDUCATION STUDENT ENROLLMENTS AND NUMBERS OF FULL-TIME EQUIVALENT STUDENTS* IN EQUATED-CREDIT COURSES

INTRODUCTION

The figures shown are derived from historical trends, programmatic plans, and past experience.

ACTUAL SIX YEARS - PROJECTED SIX YEARS

FISCAL YEAR	COURSES/ SECTIONS	TOTAL STUDENT ENROLLMENT	STATE-FUNDED	NON-FUNDED	TOTAL FTE *
<u>A C T U A L</u>					
2014	4,482	43,962	2,863	1,277	4,139
2015	4,584	41,446	2,646	1,277	3,923
2016	4,495	43,160	2,861	1,264	4,125
2017	4,351	43,985	2,881	1,348	4,229
2018	4,515	46,129	2,929	1,436	4,365
2019	4,460	46,628	2,993	1,314	4,307
<u>P R O J E C T E D</u>					
2020	4,535	47,448	3,048	1,342	4,390
2021	4,626	48,397	3,109	1,369	4,478
2022	4,718	49,365	3,171	1,396	4,567
2023	4,813	50,352	3,235	1,424	4,659
2024	4,909	51,359	3,299	1,453	4,752
2025	5,007	52,386	3,365	1,482	4,847

* One FTE is equal to 30 equated credit hours of instruction