

Committee: HHS

Committee Review: At a future date

Staff: Christine Wellons, Legislative Attorney

Purpose: Final action – vote expected

**Keywords:** #MoCoCommissionOnHomelessness

AGENDA ITEM #13B July 21, 2020 Action

# **SUBJECT**

Bill 7-20, Interagency Commission on Homelessness – Membership and Duties

Lead Sponsors: Councilmembers Glass, Albornoz, and Rice

Co-Sponsors: Councilmembers Jawando and Navarro, Council Vice-President Hucker, Council President

Katz, and Councilmembers Friedson and Riemer

#### **EXPECTED ATTENDEES**

Amanda J. Harris, Chief of Services to End and Prevent Homelessness, Department of Health and Human Services

# **COUNCIL DECISION POINTS & COMMITTEE RECOMMENDATION**

- The HHS Committee recommends (3-0) enactment of Bill 7-20 with amendments.
- Action expected Roll call voted required on Bill

# **DESCRIPTION/ISSUE**

Bill 7-20 would alter the membership and duties of the Interagency Commission on Homelessness. The purpose of the amendments is to improve the governance and effectiveness of the ICH, as well as to clarify the mission of the ICH to "end and prevent" homelessness, as opposed to simply "reducing" homelessness.

# **SUMMARY OF KEY DISCUSSION POINTS**

 Role call vote on whether to enact Bill 7-20 with amendments, as recommended by the HHS Committee.

# This report contains:

Staff Report	Pages 1
Bill 7-20	©1
Legislative Request Report	©10
Fiscal Impact statement	©11
Economic Impact statement	©14
Testimony of Jeff Goldman	©16

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#### MEMORANDUM

July 16, 2020

TO: County Council

FROM: Christine Wellons, Legislative Attorney

SUBJECT: Bill 7-20, Interagency Commission on Homelessness – Membership and Duties<sup>1</sup>

PURPOSE: Action – Roll call voted required on Bill

Health and Human Services Committee recommendation (3-0): enact Bill 7-20 with amendments

#### **Expected Attendees**

Amanda J. Harris, Chief of Services to End and Prevent Homelessness, Department of Health and Human Services

Bill 7-20, Interagency Commission on Homelessness – Membership and Duties, sponsored by Lead Sponsors Councilmembers Glass, Albornoz, and Rice, and Co-Sponsors Councilmembers Jawando and Navarro, Council Vice-President Hucker, Council President Katz, and Councilmembers Friedson and Riemer, was introduced on February 25, 2020. A public hearing was held on June 16 at which one speaker testified in support of the bill and a Health and Human Services Committee worksession was held on June 25. The HHS Committee voted (3-0) to recommend approval of the bill with amendments.

Bill 7-20 would alter the membership and duties of the Interagency Commission on Homelessness.

#### BACKGROUND

The Interagency Commission on Homelessness (ICH) is a 25-member commission created by the County Council in 2014 to coordinate public and private programs to reduce homelessness in the County.

The ICH has requested that several modifications and updates be made to its membership and duties. The purpose of these amendments is to improve the governance and effectiveness of

<sup>&</sup>lt;sup>1</sup> #MoCoCommissionOnHomelessness

the ICH, as well as to clarify the mission of the ICH to "end and prevent" homelessness, as opposed to simply "reducing" homelessness.

#### **BILL DESCRIPTION**

Under Bill 7-20, the ICH would remain a 25-member commission, but its composition would change. At the request of the ICH, certain ex officio slots would be replaced with more public representatives, including homeless service providers, healthcare providers, family services providers, and affordable housing providers.

Regarding operations of the ICH, the bill would require the ICH to maintain a governance committee co-chaired by the ICH Chair and the Chief of Services to End and Prevent Homelessness of the Department of Health and Human Services. The bill also would clarify that a majority of the ICH constitutes a quorum for the transaction of business.

Importantly, the bill would update certain policy approaches of the ICH. In particular, it would provide that the ICH's purpose is to end and prevent homelessness (*i.e.*, bring homelessness to functional zero), rather than simply reducing homelessness. It also would explicitly prioritize finding permanent housing for homeless individuals and valuing client choice.

# **PUBLIC HEARING**

At the public hearing on June 16, the Chair of the ICH, Jeff Goldman, spoke in support of the bill. Mr. Goldman explained that the bill was developed by a subgroup of the ICH to:

- 1. Emphasize the need to "end and prevent" homelessness rather than just address the issue;
- 2. Elevate the approach of Housing First from that of a single initiative to a core value of the homeless continuum of care;
- 3. Allow flexibility in recruitment and selection of members based on goals and priorities;
- 4. Balance the overrepresentation of criminal justice and government generally;
- 5. Increase emphasis on involvement of private organizations, like business, housing development, and philanthropy; and
- 6. Establish a governance committee to guide the work of the Commission and its committees

# HHS COMMITTEE REVIEW AND RECOMMENDATION

On June 25, the HHS Committee held a worksession on Bill 7-20 and voted (3-0) to recommend approval of the bill with amendments.

# 1. Ability of Committees to Add Members under the Charter

To remedy a potential problem under the current ICH law identified by the Office of the County Attorney (OCA), the HHS Committee (3-0) adopted the following amendment to lines 142-145 of the bill:

Any [subcommittee] <u>committee</u> action is not the action of the Commission and must not bind the Commission or its members. A [subcommittee] <u>committee</u> may [[include]] <u>consult</u> a person who is not a member of the Commission.

The issue identified by the OCA is whether a County board, committee, or commission (BCC) may, consistent with the Charter, add members of its own volition without an appointment by the Executive and confirmation by the Council. Under the current Code, subcommittees of the ICH may add members. Likewise, the County Code permits certain other boards and commissions (such as the Commission for Women under Section 27-30) to add their own members.

According to the OCA, allowing a BCC to add its own members might be inconsistent with Charter Section 215, which provides:

....Except for commissions appointed to advise the Council, the County Executive shall appoint, subject to the confirmation of the Council, all members of boards and commissions unless otherwise prescribed by state law or this Charter.

The amendment adopted by HHS remedies the potential problem identified by the OCA.

# 2. Staff-recommended Technical Amendments

The HHS Committee also voted (3-0) to adopt several non-substantive technical amendments, which are reflected in the attached version of the bill (Bill 5).

#### **NEXT STEPS**

Roll call vote on whether to enact Bill 7-20 as amended, per the HHS Committee's recommendation.

This packet contains:	<u>Circle #</u>
Bill 7-20	1
Legislative Request Report	10
Fiscal Impact statement	11
Economic Impact statement	14
Testimony of Jeff Goldman	16

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Concerning: Interagency Commission on			n on
Homel	essness -	Membership	and
<u>Duties</u>		-	
Revised:	06/22/2020	Draft No	5
Introduced:	: <u>Februa</u>	ry 25, 2020	
Expires: _	August	25, 2021	
Enacted: _			
Executive:			
Effective: _			
Sunset Date: None			
Ch	Laws of Mo	nt Co	

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DILL N.

# COUNTY COUNCIL FOR MONTGOMERY COUNTY, MARYLAND

Lead Sponsors: Councilmembers Glass, Albornoz, and Rice Co-Sponsors: Councilmembers Jawando and Navarro, Council Vice-President Hucker, Council President Katz, and Councilmembers Friedson and Riemer

# AN ACT to:

- (1) alter the membership of the Interagency Commission on Homelessness;
- (2) alter the duties of the Commission; and
- (3) generally amend the law regarding the Commission.

# By amending

Montgomery County Code Chapter 24, Health and Sanitation Sections 24-62, 24-63, 24-65, 24-66, 24-67, and 24-68

The County Council for Montgomery County, Maryland approves the following Act:

1	Sec. 1. Sec	etions 24-62, 24-63, 24-65, 24-66, 24-67, and 24-68, are amended
2	as follows:	
3	Sec. 24-62. Legisl	ative findings and statement of policy.
4	<u>(a) The G</u>	County has a goal to ensure that everyone has a home in the County,
5	and t	hat homelessness will be rare, brief, and non-recurring. In order to
6	achie	eve this goal, the County will:
7	<u>(1)</u>	end homelessness among veterans;
8	<u>(2)</u>	end homelessness among chronically homeless individuals;
9	<u>(3)</u>	end homelessness among families with children;
10	<u>(4)</u>	end homelessness among unaccompanied youth;
11	<u>(5)</u>	end homelessness among seniors; and
12	<u>(6)</u>	end homelessness among all individuals in the County.
13	[(a)] <u>(b)</u>	The County Council finds that [reducing] ending and preventing
14	home	elessness [requires] require substantial coordination and cooperation
15	amor	ng federal, state, and local governments, as well as private sector
16	servi	ce providers and community organizations.
17	[[(b)]] <u>(c)</u>	Montgomery County Continuum of Care is a group of
18	gove	rnmental entities and community representatives that carries out the
19	respo	onsibilities of the Continuum of Care program established pursuant
20	to the	e federal Homeless Emergency Assistance and Rapid Transition to
21	Hous	sing Act of 2009 (the HEARTH Act).
22	[[(c)]] <u>(d)</u>	The County Council intends that the Interagency Commission on
23	Hom	elessness established under this Article be constituted and function
24	in suc	ch a manner that it may serve as the governing board of Montgomery
25	Cour	nty Continuum of Care, and in serving this function comply with
26	appli	cable federal regulations governing the Continuum of Care program.
27	24-63. Definitions	S.

28	When used in this Article:
29	[100,000 Homes Campaign means an initiative in special needs housing
30	that gives priority to placing the most vulnerable, chronically homeless
31	people in permanent supportive housing through a Housing First model;]
32	Commission means the Interagency Commission on Homelessness[[;]].
33	Continuum of Care means a community program, established under the
34	HEARTH Act, to organize and deliver housing and services to meet the
35	specific needs of people who are homeless as they move to stable housing
36	and maximum self-sufficiency[[;]]. [and]
37	End homelessness or ending homelessness means:
38	[[(A)]] (1) reaching functional zero for an identified type of
39	homelessness; and
10	[[(B)]] (2) having systems in place adequate to house all
<b>1</b> 1	individuals entering homelessness during a specific time
12	period.
13	Housing First Initiative means a [process for placing homeless people
14	into housing that discourages imposing conditions on placement related
15	to health, employment, or sobriety, and seeks to reduce the time in shelter
16	or transitional programs and provide the needed supports to people in a
17	permanent home] <u>public policy approach to homeless assistance that:</u>
18	[[(A)]] (1) prioritizes providing permanent housing to people
19	experiencing homelessness;
50	[[(B)]] (2) reduces barriers to accessing housing and other key
51	services; and
52	[[(C)]] (3) is guided by the theories that:
53	[[(i)]] (A) people need basic necessities like food and
54	housing before attending to other needs, such as

55		employment, budgeting, or substance abuse
56		<u>treatment;</u>
57		[[(ii)]] (B) client choice is valuable in housing selection
58		and supportive service participation; and
59		[[(iii)]] (C) exercising a choice in housing is likely to
60		make a client more successful in remaining housed
61		and improving the client's life.
62		* * *
63	24-65. Men	abers.
64	(a)	The Commission has 25 members.
65	(b)	The Executive must appoint the following to serve as ex officio members:
66		(1) Director of the Department of Health and Human Services or the
67		<u>Director's</u> <u>designee</u> ;
68		(2) Chief of Services to End and Prevent Homelessness of the
69		Department of Health and Human Services or the Chief's
70		designee;
71		[(3) Chief of Behavioral Health and Crisis Services of the Department
72		of Health and Human Services;
73		(4) Director of the Department of Correction and Rehabilitation;
74		(5)] (3) Director of the Department of Housing and Community
75		Affairs or the Director's designee; and
76		[(6) Assistant Chief for Field Services of the Montgomery County
77		Police Department; and
78		(7)] (4) A representative from the Office of the County Executive.
79	(c)	The Executive must invite the following to serve as ex officio members:
80		(1) A [member] Councilmember or staff member of the County
81		Council, selected by the Council President;

82		(2) Executive Director of the Housing Opportunities Commission or
83		the Executive Director's designee; and
84		[(3) Director of Student Services of the Montgomery County Public
85		Schools;
86		(4) The Mayor or the representative of the Mayor of the City of
87		Gaithersburg;
88		(5) The Mayor or the representative of the Mayor of the City of
89		Rockville;
90		(6) The Mayor or the representative of the Mayor of the City of
91		Takoma Park;
92		(7) A representative of either the United States Department of
93		Veterans Affairs or the Maryland Department of Veterans Affairs;
94		(8) The Montgomery County Sheriff or the representative of the
95		County Sheriff; and
96		(9)] (3) A member of the County Legislative Delegation selected
97		jointly by the Chairs of the House and Senate Delegations.
98	(d)	The Executive must appoint [5] 4 members [that] who are representatives
99		of [the Montgomery County Continuum of Care] government agencies.
100	<u>(e)</u>	The Executive must appoint 4 members who are representatives of
101		homeless service organizations that:
102		(1) prevent homelessness or assist homeless families, single adults, or
103		youth; or
104		(2) help households to exit homelessness and maintain stable,
105		permanent housing.
106	<u>(f)</u>	The Executive must appoint 4 members who are representatives of
107		private organizations that provide behavioral health, children and family

108	servi	ces, healthcare, domestic violence services, aging and senior
109	servi	ces, disability services, or veterans' services.
110	[(e)] <u>(g)</u>	The Executive must appoint [4 members of the public]:
111	<u>(1)</u>	[At] at least 1 [public] member [must be] who is a homeless or
112		formerly homeless resident of Montgomery County; [and]
113	<u>(2)</u>	at least 1 member [must be] who is a representative of a hospital
114		or other healthcare provider located in Montgomery County;
115	<u>(3)</u>	at least 1 member who is a representative of a private philanthropic
116		organization or foundation; and
117	<u>(4)</u>	at least 1 member who is a representative of an affordable housing
118		developer.
119	<u>(h)</u> <u>The</u>	Executive must appoint 2 members of the general public who are
120	resid	ents of the County.
121	[(f)] <u>(i)</u>	The term of each non-ex officio member is 3 years. If a member
122	is app	pointed to fill a vacancy before a term expires, the successor serves
123	the re	est of the unexpired term.
124	<u>(j)</u> <u>Reco</u>	mmendations by the Commission.
125	<u>(1)</u>	The Commission may recommend to the Executive persons to
126		serve on the Commission under subsections (d), (e), and (f).
127	<u>(2)</u>	The Executive should appoint members under subsections (d), (e),
128		and (f) from among the persons recommended by the Commission.
129	24-66. Voting,	officers, chairs, meetings, compensation; [subcommittees]
130	committees.	
131	(a) Each	member of the Commission is a voting member.
132	(b) The	[Executive] Commission must [designate] elect a Chair and Vice
133	Chair	r from among its members.
134	(c) The C	Commission must meet at least 4 times each year.

135	<u>(d)</u>	A majority of the members of the Commission constitutes a quorum for
136		the transaction of business.
137	[(d)] <u>(</u>	(e) A member serves without compensation. However, a member may
138		request reimbursement for mileage and dependent care costs at rates
139		established by the County.
140	[(e)] <u>(</u>	The Commission may establish 1 or more [subcommittees]
141		committees to assist in carrying out any function of the Commission.
142		Any [subcommittee] committee action is not the action of the
143		Commission and must not bind the Commission or its members. A
144		[subcommittee] committee may include a person who is not a member of
145		the Commission.
146	<u>(g)</u>	The Commission must establish a governance committee to ensure
147		effective coordination of the Continuum of Care. The governance
148		committee must:
149		(1) be co-chaired by the Chair of the Commission and the member
150		appointed under Section 24-65(b)(2); and
151		(2) include the member appointed under Section 24-65(b)(3) and a
152		representative of each committee established under subsection (f).
153	24-67. Dutie	es.
154	The C	Commission must:
155	(a)	promote a community-wide goal to end and prevent homelessness;
156	(b)	develop a strategic plan to prevent and [reduce] end homelessness and
157		minimize the trauma and dislocation caused to homeless families and
158		individuals;
159	(c)	review and monitor any program that is a component of the Continuum
160		of Care[, 100,000 Homes Campaign,] and Housing First Initiative,
161		including:

162		(1) permanent housing, including permanent supportive housing and
163		rapid re-housing;
164		(2) transitional housing;
165		(3) supportive services;
166		(4) homeless management information system;
167		(5) homelessness prevention; [and]
168		(6) emergency shelter; <u>and</u>
169		(7) outreach;
170	(d)	recommend to the Executive and Council any improvements to [the
171		Continuum of Care, including process changes, to reduce any barrier to
172		housing and minimize the time needed to move someone from
173		homelessness to housing] <u>local policies to end and prevent homelessness</u> ;
174	(e)	educate the community about homelessness, best practices to [reduce]
175		end and prevent homelessness, resources needed to [reduce] end and
176		prevent homelessness, and long term savings that are achieved by
177		providing permanent stable housing; [and]
178	(f)	recommend and promote partnerships with any private organization,
179		business, corporation, philanthropic organization or foundation, and any
180		municipal, state, or federal government agency to improve the County's
181		ability to prevent and [reduce] end homelessness; and
182	<u>(g)</u>	establish procedures for the effective coordination of the Continuum of
183		<u>Care</u> .
184	24-68. Annu	ial report.
185	By No	ovember 30 of each year, the Commission must submit to the Executive
186	and C	ouncil a report that:

187	(a)	provides data and trends regarding homelessness, including data from the
188		Council of Government's Point-in-Time survey [and the 100,000 Homes
189		Campaign survey];
190	(b)	identifies gaps in the Continuum of Care that prevent or impede the
191		County's ability to address needs identified through the review of data on
192		[homeless] <u>homelessness</u> ;
193	(c)	makes recommendations for the capital and operating budget [for the
194		following fiscal year];
195	(d)	makes [recommendation] recommendations for any legislative or
196		regulatory changes needed to implement the Continuum of Care strategic
197		plan; and
198	(e)	reports on any educational or public outreach activities undertaken during
199		the preceding year.
200	Sec. 2	2. Transition. Non-ex officio members of the Interagency Commission
201	on Homeless	sness on the effective date of this Act continue to serve on the Commission
202	until the end	of their terms.

# LEGISLATIVE REQUEST REPORT

Bill 7-20

Interagency Commission on Homelessness – Membership and Duties

**DESCRIPTION:** Interagency Commission on Homelessness – Membership and Duties

**PROBLEM:** Update and modify the membership and duties of the Interagency

Commission on Homelessness.

**GOALS AND** Bill 7-20 would alter the membership of the Interagency Commission **OBJECTIVES:** 

of Homelessness (ICH) to include fewer ex officio members and

more public members. The bill would update the duties of the ICH

to, among other things, prioritize ending and preventing homelessness as opposed to simply reducing homelessness.

**COORDINATION: Interagency Commission on Homelessness** 

**FISCAL IMPACT: OMB** 

**ECONOMIC** Department of Finance

**IMPACT:** 

To be done. **EVALUATION:** 

**EXPERIENCE** To be researched.

**ELSEWHERE:** 

**SOURCE OF** Christine Wellons, Legislative Attorney

**INFORMATION:** 

**APPLICATION** N/A

WITHIN

**MUNICIPALITIES:** 

**PENALTIES:** N/A

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#### OFFICE OF MANAGEMENT AND BUDGET

Marc Elrich
County Executive

Richard S. Madaleno Director

#### MEMORANDUM

March 18, 2020

TO:

Sidney Katz, President, County Council

FROM:

Richard S. Madaleno, Director, Office of Management and Budget

SUBJECT:

FIS for Bill 7-20, Interagency Commission on Homelessness – Membership

and Duties

Please find attached the Fiscal Impact Statement for the above-referenced

legislation.

# RSM:cm

c: Andrew Kleine, Chief Administrative Officer
Fariba Kassiri, Deputy Chief Administrative Officer
Caroline Sturgis, Assistant Chief Administrative Officer
Debbie Spielberg, Special Assistant to the County Executive
Dale Tibbitts, Special Assistant to the County Executive
Lisa Austin, Office of the County Executive
Barry Hudson, Director, Public Information Office
Raymond Crowel, Director, Department of Health and Human Services
Dennis Hetman, Department of Finance
David Platt, Department of Finance
Monika Coble, Office of Management and Budget
Chrissy Mireles, Office of Management and Budget
Deborah Lambert, Office of Management and Budget

# Fiscal Impact Statement Bill 7-20, Interagency Commission on Homelessness - Membership and Duties

# 1. Legislative Summary

The Interagency Commission on Homelessness (ICH) is a 25-member commission created by the County Council in 2014 to coordinate public and private programs to reduce homelessness in the County. The ICH has requested that several modifications and updates be made to its membership and duties. The purpose of these changes are to improve the governance and effectiveness of the ICH, as well as to clarify the mission of the ICH to "end and prevent" homelessness, as opposed to simply "reducing" homelessness.

Under Bill 7-20, the ICH would remain a 25-member commission, but its composition would change. At the request of the ICH, certain ex officio member slots would be replaced with more public representatives, including homeless service providers, healthcare providers, family services providers, and affordable housing providers.

2. An estimate of changes in County revenues and expenditures regardless of whether the revenues or expenditures are assumed in the recommended or approved budget. Includes source of information, assumptions, and methodologies used.

No changes in County revenue or expenditures are anticipated due to the bill.

3. Revenue and expenditure estimates covering at least the next 6 fiscal years.

No changes in County revenue or expenditures are anticipated over the next 6 fiscal years due to the bill.

4. An actuarial analysis through the entire amortization period for each bill that would affect retiree pension or group insurance costs.

Not Applicable.

5. An estimate of expenditures related to County's information technology (IT) systems, including Enterprise Resource Planning (ERP) systems.

Not Applicable.

6. Later actions that may affect future revenue and expenditures if the bill authorizes future spending.

Bill 7-20 does not authorize future spending.

7. An estimate of the staff time needed to implement the bill.

There is no additional staff time needed to implement the bill.

# Fiscal Impact Statement Bill 7-20, Interagency Commission on Homelessness - Membership and Duties

8. An explanation of how the addition of new staff responsibilities would affect other duties.

There is no impact on current staff responsibilities.

9. An estimate of costs when an additional appropriation is needed.

No additional appropriation is needed to implement Bill 7-20.

- 10. A description of any variable that could affect revenue and cost estimates.

  Not applicable.
- 11. Ranges of revenue or expenditures that are uncertain or difficult to project.

  Not applicable.
- 12. If a bill is likely to have no fiscal impact, why that is the case.

The Department of Health and Human Services anticipates no measurable change in workload to accommodate this change and there be no material fiscal impact.

13. Other fiscal impacts or comments.

Not applicable.

14. The following contributed to and concurred with this analysis:

Amanda J. Harris, Chief, Services to End and Prevent Homelessness Deborah Lambert, Office of Management and Budget

Richard S. Madaleno, Director

Office of Management and Budget

# **Background:**

This legislation would:

- Alter the membership of the Interagency Commission on Homelessness; and
- Alter the duties of the Commission.

The goal of Bill 7-20 is to achieve the goal of the County to ensure everyone has a home in the County. To achieve this goal, the County will end homelessness among:

- Veterans;
- Chronically homeless individuals;
- Families with children;
- Unaccompanied youth; and
- Seniors.

The Interagency Commission on Homelessness (ICH) is a 25-member commission created to coordinate public and private programs to reduce homelessness. Bill 7-20 would maintain the 25-member commission but also improve the governance and effectiveness of ICH and clarifies its mission to end and prevent homelessness rather than reducing homelessness.

# 1. The sources of information, assumptions, and methodologies used.

There are no sources of information or assumptions and methodologies used in the preparation of the economic impact statement.

# 2. A description of any variable that could affect the economic impact estimates.

The variable that could affect the economic impact estimates are the number of homeless families and individuals noted in the background section before and after enactment of Bill 7-20.

# 3. The Bill's positive or negative effect, if any on employment, spending, saving, investment, incomes, and property values in the County.

There is no precise data on the number of homeless families or individuals in the County and therefore a specific economic impact cannot be determined. However, since the goal of Bill 7-20 is to end and prevent rather than reduce homelessness, there could be a positive economic impact on the County's employment, spending, and incomes.

# 4. If a Bill is likely to have no economic impact, why is that the case?

See paragraph 3

5. The following contributed to and concurred with this analy Rob Hagedoorn, Finance.	sis: David Plat	and
Miral Corey	3/17	/20
Michael J. Coveyou, Director	Date	<del></del>
Department of Finance		

Good afternoon Councilmembers. My name is Jeff Goldman, Chair of the Montgomery County Interagency Commission on Homelessness. I thank for the opportunity to speak on behalf of the proposed legislative changes to the ICH statute. I want to specifically express my gratitude to Councilmember Glass for leading the Council's effort on making homelessness a rare, brief, and one-time only experience for all.

In the spring of 2019, a subgroup of ICH commissioners came together to draft recommendations to update and revise the existing legislation. Along with myself, the group members included Eneshal Miller, Public Member Commissioner, Louise Kauffman of the City of Gaithersburg, Susie Sinclair-Smith of Montgomery County Coalition for the Homeless, Shane Rock of Interfaith Works, Amanda Chesney of Catholic Charities, and Amanda Harris from the Department of Health and Human Services. Our goal was to improve the infrastructure of the ICH and its committees to be more effectively and better align with best practices.

In summary, the new bill achieves the following:

- Emphasizes the need to "end and prevent" homelessness rather than just address the issue.
- Elevates the approach of Housing First from that of a single initiative to a core value of the homeless continuum of care.
- Allows flexibility in recruitment and selection of members based on goals and priorities.
- Balances the overrepresentation of criminal justice and government generally
- Increases emphasis on involvement of private organizations, like business, housing development, and philanthropy
- Establishes a governance committee to guide the work of the Commission and its committees

In should be noted that ICH membership in the not only mechanism to participate and have being a member is certainly not the only way to participate in and have influence over the work of the Continuum of Care and the ICH. In partnership with the office of Services to End and Prevent Homelessness, the ICH regularly recruits various stakeholders to sit on committees, subcommittees, and work groups. The most recent example of community engagement is the development of the Strategic Plan to End Homelessness where more than 20 organizations and 100 plus individuals provided critical feedback and suggestions on the strategies, values, and action plan.

Thank you again for the opportunity to speak on behalf of the Interagency Commission on Homelessness and thank you to all the community members, nonprofits, and government agencies engaged in the difficult but important work of eradicating homelessness.